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RAND

*Assumption-Based Planning  
and Force XXI*

James A. Dwyer, Lynn A. Johnson,  
Alfred Lind

Analysis Center

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# Assumption Based Planning And Force Xxi

**United States. Congress**



## **Assumption Based Planning And Force Xxi:**

**Assumption-based Planning and Force XXI** James A. Dewar, Jeffrey Alan Isaacson, Maren Leed, 1997 Force XXI is the Army's ongoing process to define the Army of the next century RAND was asked to apply its Assumption Based Planning methodology to assess its robustness into the future **Parameters**, 1998 The United States Army George D. Bennett, 2002 United States Army Issues Background Bibliography **Selected Rand Abstracts** Rand Corporation, 2002 Includes publications previously listed in the supplements to the Index of selected publications of the Rand Corporation Oct 1962 Feb 1963 **Peace Research Abstracts Journal**, 1999 **Annual Report** Rand Corporation, 1997 *Managing Risk in USAF Force Planning* Frank A. Camm, 2009 Presents a risk management process would help senior Air Force leaders to 1 focus planning on the most salient threats 2 gain greater clarity on the risks associated with alternative courses of action across multiple futures 3 maintain a sense of the persistent uncertainties associated with any policy choice and 4 effectively communicate their judgments about risk to key audiences **American Book Publishing Record Cumulative 1998** R R Bowker Publishing, 1999-03 *Fundamentals of Force Planning: Defense planning cases*, 1990 **Subject Guide to Books in Print**, 1991 **Assumption-based Planning for Army 21** James A. Dewar, Morlie H. Levin, 1992-01-01 This report describes a long range planning methodology developed for Army 21 an Army planning exercise designed to envision how the Army will fight between 15 and 30 years in the future and demonstrates a partial implementation of the methodology by generating a set of alternative futures In applying the methodology to the AirLand Battle Future ALB F concept the authors found that the scenarios generated can be properly used to do two things think about actions that should be taken in current planning to begin preparing for the eventuation of any of the scenarios and identify signposts Events or trends that would suggest the world had taken an important turn toward one of the challenges to the ALB F concept The authors also found the methodology could be improved by developing a rudimentary theory of assumptions to guide their discovery and formulation Finally the authors found the ALB F concept to be robust because it was difficult to come up with assumptions underlying it that might be violated such a finding implies that doctrine writers will be challenged to develop the concept into a compelling guide to force structure development training etc Assumption-Based Planning for Army 21, 1992 This report presents results of one phase of a project called Future Combat Development Concepts The project supports the Training and Doctrine Command's TRADOC's work toward understanding future combat development and doctrine issues This particular report is intended to help TRADOC develop Army 21 a vision of the Army and an operational concept appropriate for 15 to 30 years in the future The Army 21 effort entails the development of a set of plausible alternative worlds that could eventuate within that span of time The results of this study are most relevant to those interested in future Army concepts and doctrine Since Army 21 is an integral part of the Army Long Range Planning System the report will interest Army long range planners However the methodologies used in this study are more general and should also be of interest to other long range planners looking for

an alternative to trend based approaches to futures planning Section 2 of this report describes the methodology the authors developed for Army 21 specifically and for long range planning in general It includes a description of the methodology and a comparison of that methodology with a more common approach to long range planning that concentrates on trend extrapolation Section 3 describes the implementation of the first step of the methodology identification and analysis of the assumptions underlying AirLand Battle Future ALB F Section 4 describes the identification by means of an innovative Delphi exercise of plausible changes in the world in 25 to 30 years that would affect the Army and its operational concept These steps are critical in the generation of alternative future scenarios that stress the ALB F Umbrella Concept Section 4 also explains how the assumptions and plausible changes are combined to generate the alternative future scenarios and describes the scenarios thus generated Section 5 offers conclusions and observations 5 tables

*Missouri Register* Missouri. Office of the Secretary of State,1994 **Army-Navy-Air Force Register and Defense Times** ,1929 *Surprise Attack* Richard K. Betts,1982 Long before Germany s blitzkrieg swept the West European leaders had received many signals of its imminence Stalin too had abundant warning of German designs on Russia but believed that by avoiding provocative defensive measures he could avert the attack that finally came in June 1941 And the stories of the Japanese attack on Pearl Harbor the Korean War and three Arab Israeli conflicts are replete with missed opportunities to react to unmistakable warnings Richad K Betts analyzes surprise attacks during the mid twentieth century to illustrate his thesis surprise attacks occur not because intelligence services fail to warn but because of the disbelief of political leaders Although the probability is low that the United States will fail to deter direct attack by the Soviet Union Betts says the intensity of the threat warrants painstaking analysis of how to cope with it His own investigation of the historical psychological political diplomatic and military aspects of his subject heightens understanding of why surprise attacks succeed and why victim nations fail to respond to warnings In discussing current policy he focuses on the defense of Western Europe and applies the lessons of history to U S defense planning offering detailed recommendations for changes in strategy Obviously some of the potential dangers of military surprise cannot be prevented The important thing he emphasizes is that without forces that exceed requirements the solution Moscow appears to have chosen it is vital to ensure that what forces exist can be brought to bear when needed

Congressional Record United States. Congress,1979 The Transformation Trinity Bruce H. McClintock,2002 The world that lies in store for us over the next 25 years will surely challenge our received wisdom about how to protect American interests and advance American values With these words the Commission on National Security in the 21st Century captured the exciting challenges this study sets out to explore First this study develops a generalized model for United States military transformations in peacetime To develop the model the author combines observations made by several historians about recurrent trends in military strategic innovation The author concludes that after taking into account inevitable uncertainty there are three identifiable factors that occur in most cases of military transformation The three key factors are the need for

a coherent congruent vision an emerging culture that bolsters the vision and develops competing theories of victory to fulfill the vision and a process for honestly assessing the maturing vision and its supporting theories of victory After defining the limitations of the model and its usefulness the author applies the framework to an important aspect of national security the future of space power The framework is used to study the recent approach to space power from a civilian policy and military application perspective Application of the transformation model highlights some important points about the present approach for developing space power First the civilian vision is not completely congruent with the military vision and the military vision is inconsistent Second the military primarily the Air Force has made moderate but hesitant progress towards nurturing a space power culture with some unexpected consequences Third the military has an uncoordinated haphazard approach to assessment that blurs the merit of the space power vision and associated theories

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